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Effective Child Therapy

Richard Young  
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Child-at-Risk Hotline

## OUR MISSION

The mission of Judge Baker Children's Center is to promote the best possible mental health of children through the integration of research, intervention, training and advocacy.

### WE ACHIEVE OUR MISSION THROUGH:

- Research that identifies best practices;
- Direct services that provide evidence-based practices to children and families of diverse communities;
- Training and implementation of high quality mental health practices in community-based settings;
- Advocacy using scientific knowledge to expand public awareness and inform public policy.



HARVARD MEDICAL SCHOOL  
AFFILIATE

## LETTER FROM OUR PRESIDENT

Judge Baker Children's Center is a nationally recognized center of excellence for children's mental health and special education, and we continue this tradition through our current programs and initiatives. Recently, we have seen many exciting changes at Judge Baker, including new leadership and strategic directions for the future. I assumed the role of President and CEO in August of 2014, and since that time have been working closely with our Board of Trustees and expert staff to expand and strengthen our efforts to reach even more children and families. Our work includes providing the highest quality care in mental health and special education, conducting research, providing consultation and

leadership in mental health policy and practice, and training the next generation of professionals. This report celebrates our accomplishments in providing high quality care to children and families in the Commonwealth of Massachusetts and beyond.

As we look back over the past few years, many successes are evident. Our Manville School saw a dramatic increase in the number of students seeking enrollment. In order to meet that need, we expanded the school to accommodate more families, provide comprehensive services, and broaden our impact. The expansion allowed Manville to increase capacity to 118 students, from kinder-

garten through tenth grade. In addition to more classroom space, a second occupational therapy room was added as well as seven additional educational, clinical and counseling staff members. These changes have positioned Manville to meet the growing needs of families with children who have special education needs and enables students to be successful despite their challenges.

Judge Baker's Center for Effective Child



Understanding what it takes to bring research to practice in real world settings, we provide support around training, implementation, quality improvement, evaluation and sustainability planning. Our vision is to ensure that every child and family in Massachusetts has access to the highest quality care available.

Therapy (CECT) has continued to grow and thrive. CECT has seen an increase in the number of families seeking treatment for their children trying to cope with anxiety, depression, trauma and/or behavior problems. We continue to expand our expertise to deliver the highest quality evidence-based treatments for children from early childhood through young adulthood. Our expansion of CECT, which includes a new waiting area and additional space, allows us to meet the needs of a broader population and demonstrate the effectiveness of high quality, evidence-based care. We provide ongoing support and guidance to parents and caregivers to help support their children's healthy development.

We also recently launched a brand new program, NEXT STEP: College Success and Independent Living. This program is designed for teenagers, grades 9-13, who struggle with the challenges of social language deficits and/or developmental disorders. NEXT STEP focuses on developing the appropriate skills for these teenagers to prepare for campus life. Day-long sessions were held throughout the school year and then a week-long session was held at Boston College, simulating the college experience. The program provided hope for both parents and teens. For many, it allowed them to consider, some for the very first time,

that attending college could be possible. We continue to provide an alternative to the summer camp experience for children with mental health challenges, including those with autism and ADHD. Our Summer Treatment Program has continued to grow and achieve great outcomes. Children who previously had difficulties being successful in summer camp settings thrive in this program and we continue to attract families from across the country to participate in this exciting and much needed program.

Other core programs at Judge Baker continue to flourish, including our after-hours child abuse and neglect hotline that we host for the Commonwealth of Massachusetts. More than ever, families who need access to urgent care and assessment for vulnerable children can turn to our hotline for expert screening and triage of their needs. We also continue to be the host for the New England Association of Child Welfare Commissioners and Directors (NEACWCD). This organization provides a vital professional network and training opportunities to child welfare agencies across New England.

An important ongoing area of growth, where we expect to see significant expansion in the future, is our Mental Health Improvement Initiative. In this role, Judge Baker acts as intermediary organi-

zation to improve the quality of care for children and families across the Commonwealth. We work with state agencies and provider organizations to train mental health providers in cutting-edge treatments and improve access to quality care. Understanding what it takes to bring research to practice in real world settings, we provide support around training, implementation, quality improvement, evaluation and sustainability planning. Our vision is to ensure that every child and family in Massachusetts has access to the highest quality care available.

As we near the end of almost a century of excellence in children's mental health, we look forward to a bright future of promoting healthy development and positive outcomes for our children.

Judge Baker Children's Center  
Improving care. Changing lives.

Robert P. Franks, Ph.D.  
President and CEO

## THE CENTER FOR EFFECTIVE CHILD THERAPY

### HOW ARE WE DIFFERENT?

- Treatments are goal-focused; both children and parents have a voice in creating goals.
- Treatments are action-oriented; skills are practiced in session and at home to gain mastery.
- We rigorously monitor progress towards child and parent goals to continuously adjust and refine treatment in real time in response to the progress.
- We work exclusively with evidence-based treatments that have been shown to be shorter and more efficient, allowing each child the opportunity to just be a child.



**Judge Baker Children's Center is dedicated to ensuring every child has access to the highest quality mental health care.**

Our work promotes the best possible mental health of children by bridging the gap between science and practice to give children, families and providers access to the highest quality care in community based settings.

For nearly 100 years, Judge Baker has been instrumental in creating a continuum of care that supports children's healthy development at the policy, systems and practice levels. Our research, direct programs and services, training and advocacy make Judge Baker a preeminent voice and active resource on issues of children's mental health.

**M**ental health conditions affect children directly, but in a very profound way they also pose challenges for entire families. Our staff members provide parents with tools and capabilities that reinforce at home the progress their children make while at Judge Baker.



Dear Friends:

As you review the Judge Baker Children's Center Annual Report for fiscal years 2013 and 2014, I hope you will get a clear sense of the optimism, energy, excitement, and commitment that permeate our organization. Judge Baker has had a long and distinguished history. Today we are poised to build upon that history to expand our role in meeting the serious mental health challenges that children, families, and our society as a whole confront daily.

Judge Baker's programs are staffed by people who are exceptionally skilled in relating to and working with children. Their commitment extends beyond children to working closely with their parents. Mental health conditions affect children directly, but in a very profound way they also pose challenges for entire families. Our staff members provide parents with tools and capabilities that reinforce at home the progress their children make while at Judge Baker. A frequent outcome of this approach is measurable progress for the child and an enhanced quality of life for all members of the family.

The most important responsibility of any board is to ensure that the organization has effective leadership. I am very pleased to report that during the past year our board succeeded in recruiting an exceptional person, Robert P. Franks, PhD, as our new President and CEO. In recent years, Bob played a key role in Connecticut working on children's mental health treatment and policy issues. Since his arrival at Judge Baker last August, he already has energized the staff, recruited new talent, forged relationships with donors and prospective trustees, and met with key figures concerned with children's mental health in Boston and all of Massachusetts. Bob's expertise in dissemination and implementation science—the process of bridging the gap between science and practice—positions Judge Baker to have a major impact far beyond the confines of our building in Mission Hill.

Our board owes a special debt of gratitude to Stephen Schaffer. Steve's commitment and loyalty in serving as our Interim President allowed the board to conduct a successful leadership search, secure in the knowledge that Judge Baker continued to function smoothly on a day-to-day basis.

In closing, I thank you very much if you have been a loyal supporter of Judge Baker. If you are new to us, I hope reading this report stimulates your interest and encourages you to become involved to help Judge Baker reach its true potential in addressing the challenges of children's mental health.

Sincerely,

Robert G. Holdway, Esq.  
*Chair of the Board*

# PROGRAM INFORMATION

At Judge Baker Children's Center, we provide a range of comprehensive services and supports to children, families and providers in order to improve and sustain the quality of mental health care. Our programs help support a continuum of care that works at the policy, systems and practice levels to promote healthy development in children. Our key programs are briefly described below. To learn more about these initiatives, please visit [jbcc.harvard.edu](http://jbcc.harvard.edu).



## Center for Effective Child Therapy

A clinic providing evidence-based mental health assessments and treatments for children, ages 3-17, and their families dealing with common disorders such as anxiety, depression, post-traumatic stress, behavior problems and parenting issues.

## Child Mental Health Improvement Initiative

A range of programs focused on bridging the gap between science and practice in children's mental health by implementing best practices in real world settings through the utilization of proven strategies supported by implementation science.

## Child-at-Risk Hotline

An after-hours emergency response system for the Massachusetts Department of Children and Families (DCF), fielding over 175,000 calls each year.

## Manville School

A therapeutic day school for children ages 5-16 with emotional, behavioral and learning disorders. Manville uses cutting-edge curriculum, instructional and clinical practices to achieve exceptional educational outcomes. Youth come from approximately forty cities and towns from across Massachusetts.

## New England Association of Child Welfare Commissioners and Directors

A consortium of child welfare agency leaders and staff from the six New England states working together to develop and implement policies that promote competent child welfare practices.

## Next Step: College Success and Independent Living

A program focused on fostering skills of independent living in a college environment for students with social communication deficits. Designed for students, grades 9-13, with Asperger's Syndrome, Autism Spectrum Disorders, non-verbal learning disabilities, or related learning differences, who are serious about attending college after high school.

## Summer Treatment Program

A therapeutic summer program for children, ages 6-12, with ADHD and related disruptive behavior disorders, serving families in the greater Boston area.

## Research

A cutting-edge research portfolio, funded by federal and state agencies and private foundations, focused on child mental health treatment and prevention strategies.

# MANVILLE SCHOOL

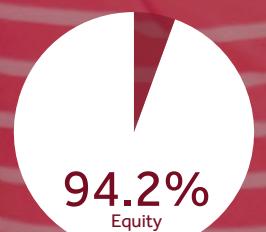
- Manville provides a welcoming and nurturing educational environment to students, helping them overcome their history of difficulties and failures in previous school placements.
- We utilize cutting-edge educational technology, evidence-based curricula and best practice teaching techniques to maximize our students' educational progress.
- We provide evidence-based clinical and behavioral supports that will help to maximize our students' educational and social success.
- We provide support, instruction and guidance to parents of Manville students so that children can function more successfully at home and in their local community.

# FINANCIALS

INCOME	Fiscal Year 2013	Fiscal Year 2014
Tuition	\$7,485,382	\$7,905,278
Contract Income	2,014,516	2,040,870
Federal Research & Foundation Grants	3,631,895	3,100,357
Contributions, Trusts, Bequests & Special Events	407,636	310,604
Other	480,910	701,712
<b>Total Income</b>	<b>\$14,020,339</b>	<b>\$14,058,821</b>

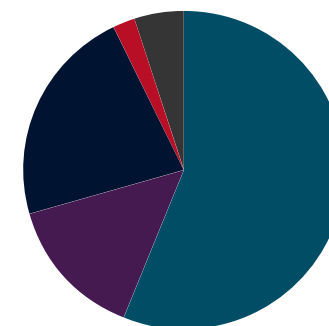
  

EXPENSES	Fiscal Year 2013	Fiscal Year 2014
<b>PROGRAM SERVICES</b>		
School Based Programs	\$6,834,278	\$7,094,224
Research & Training Programs	3,974,713	3,616,768
Community Based Programs	1,418,652	1,398,859
Commissioner's Association	245,194	285,974
<b>Total Program Services</b>	<b>\$12,472,837</b>	<b>\$12,395,825</b>
<b>SUPPORTING SERVICES</b>		
Administrative & General	\$1,378,902	\$1,694,221
Fundraising	413,585	192,884
<b>Total Supporting Services</b>	<b>\$1,792,487</b>	<b>\$1,887,105</b>
<b>TOTAL EXPENSES</b>	<b>\$14,265,324</b>	<b>\$14,282,930</b>
Change in Net Assets from Operations before Spending Rule	\$(244,985)	\$(224,109)
Board Approved Spending Rule	296,338	319,526
Change in Net Assets from Operations after Spending Rule	\$51,353	\$95,417
<b>NON-OPERATING INCOME (EXPENSE)</b>		
Utilization of Board Approved Spending Rule	\$(296,338)	\$(319,526)
Investment & Interest Income	157,800	160,618
Investment Expenses	(41,023)	(41,996)
Net Unrealized Gains/(Losses) on Investments	239,073	992,402
Net Realized Gains/(Losses) on Investments	146,179	(1,546)
<b>Total Non-Operating Income (Expense)</b>	<b>205,691</b>	<b>789,952</b>
Change in Net Assets	\$257,044	\$885,369
Net Assets at Beginning of Year	\$29,214,192	\$29,471,236
Net Assets at End of Year	\$29,471,236	\$30,356,605



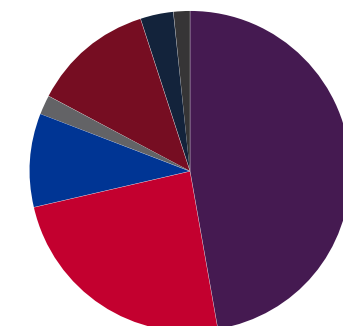
## 2014 FINANCIALS AT A GLANCE

### INCOME



- 56% TUITION
- 15% CONTRACT INCOME
- 22% FEDERAL RESEARCH & FOUNDATION GRANTS
- 2% CONTRIBUTIONS, TRUSTS, BEQUESTS & SPECIAL EVENTS
- 5% OTHER

### EXPENSES



- PROGRAM EXPENSES**
  - 50% SCHOOL BASED PROGRAMS
  - 25% RESEARCH & TRAINING PROGRAMS
  - 10% COMMUNITY BASED PROGRAMS
  - 2% COMMISSIONER'S ASSOCIATION
- SUPPORTING SERVICES**
  - 11% ADMINISTRATIVE & GENERAL
  - 2% FUNDRAISING

# Judge Baker Children's Center Donor Listing

Fiscal Year 2013 and Fiscal Year 2014  
July 1, 2012 - June 30, 2014

The following is a listing of all donors who made a gift to Judge Baker Children's Center between the dates of July 1, 2012 and June 30, 2014. This compilation reflects the names of all those who supported the Annual Fund, the Rodman Ride for Kids, the annual Golf Tournament, the 2014 Celebrating Innovation Open House event and includes foundation support for our programs. Judge Baker Children's Center wishes to thank all the donors for their very generous support.

## Individual Donors

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